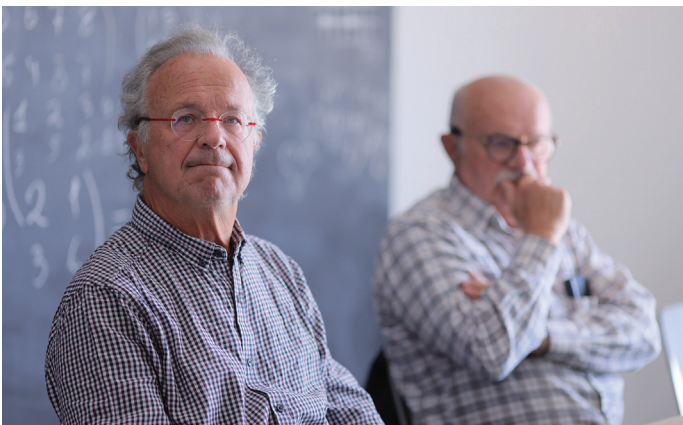


YSU FLAGSHIP PROJECTS: EDUCATION

YSU's educational reforms are multifaceted, addressing all components of the process. For the improvement of the content and methodology of the educational programs, the university conducts periodic monitoring and reviews. Parallel to this, the professional development of lecturers is encouraged through training, research activities, and international collaboration. The university continuously updates the digital tools necessary for organizing education. YSU also focuses on adapting new educational models and approaches, encouraging interdisciplinarity, and creating opportunities for students to apply and test their acquired knowledge and skills at a practical level. YSU is also working on modernizing existing educational programs and generating new content in education. The university aims not only to provide

quality education to students in Armenia but also to offer relevant and important educational content to diaspora and international students.

One of the key components of improving the quality of education is the issue of lecturers' remuneration. In this direction, YSU aims to ensure proper remuneration for lecturers by reallocating resources and increasing cost-effectiveness. Although lecturers' salaries have increased by 20-30% in recent years, this issue remains highly relevant. Considering that a significant portion of the university's financial income comes from tuition fees, the workload of lecturers is not fully commensurate with their salaries. To address this issue, YSU is trying to diversify its income sources and gradually reduce the share of tuition fees in the university's budget. Flagship projects to reform YSU education includes but is not limited by:



1 Development and Recruitment of Teaching Staff

To address this priority, YSU plans to implement a comprehensive training program allowing lecturers to develop their professional skills, learn new teaching methods and tools, and improve technical as well as "soft" skills. As a result, lecturers and educational program leaders will be able to improve the content and methodology of educational programs. To organize the process more effectively, YSU plans to establish a Center for Curriculum Innovation, where educational program coordinators and lecturers will receive the necessary expert support and advice. To promote the activities of lecturers, it is also planned to establish teaching excellence grants, thus addressing the issue of proper remuneration.

2 Promoting International Mobility

The involvement of visiting professors and students is crucial for YSU to effectively integrate into the international educational community. In this regard, YSU plans to expand the scope of visiting professorships and ensure the long-term involvement of renowned international professors in the teaching process. In recent years, the number of international students visiting YSU has increased, but it is essential to continue expanding and making YSU attractive for international students. Addressing this issue requires the creation of an international scholarship fund and the promotion of YSU's educational programs on international platforms.



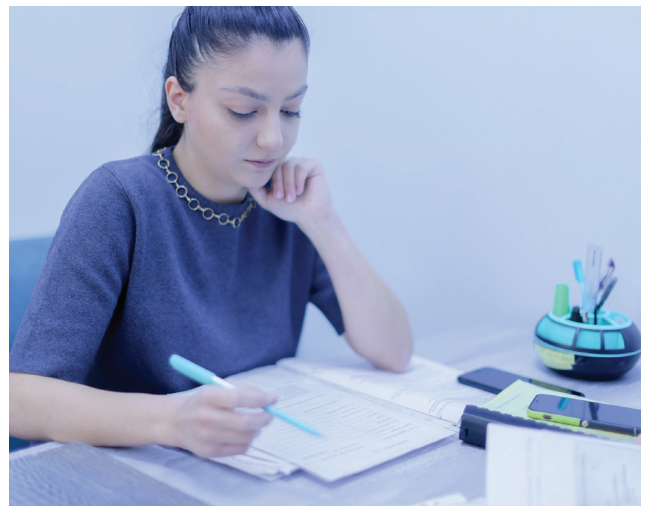
3 “Digital YSU” Platform

One of YSU’s important initiatives is the creation of a comprehensive digital educational platform through which the university can provide distance education services to all interested parties. During the 2023-2024 academic year, the process of developing a new concept for the platform has already been initiated, the market is being studied, and preliminary financial calculations are being made. Through this platform, it will be possible to address the provision of distance formal and non-formal educational services both within Armenia and beyond its borders. The platform’s key beneficiaries are our compatriots in the diaspora for whom targeted educational programs will be developed. An essential part of this concept is the “Digital Armenology” program, which will simultaneously produce new educational content in the field of Armenian studies and contribute to the expansion of Armenian-language and Armenian studies digital content.



4 Transaction and publishing of Fundamental work to Armenian

Periodic student surveys conducted at YSU indicate that one of the central issues in organizing the educational process is the scarcity of Armenian-language professional literature. This issue is important not only for providing students with the necessary amount of professional content but also for has a strategic and long-term effect on ensuring the development of the Armenian language by producing scientific and educational content in Armenian. To address this issue, YSU plans to translate and publish fundamental works in various disciplines and ensure their availability to students, professors and wider circles of stakeholders.



5 Scholarships for Diaspora Students within the Armenia-Diaspora Leadership Master’s Program (1.5 years)

This program direction is crucial for strengthening Armenia-Diaspora relations and ensuring the long-term development of the Armenian Diaspora worldwide. Within the framework of the master’s program, young Armenians from different countries involved in community life will have the opportunity to learn a wide range of Armenian studies subjects, including classical ones like language, history, literature, culture, as well as modern social-economic, political, regional, demographic, and other fields. In the final stage of the program, students will have the opportunity to intern in an organization corresponding to their master’s thesis. The long-term outcome of the program is a community of graduates with a comprehensive understanding of Armenia, who take on community leadership roles and have strong connections not only with Armenia but also with each other.